		2021 Approved Budget
Revenues		
Sewer Rental - AT, BR, Ch & CT	\$	5,846,816.77
Sewer Rental - Southern	\$	208,500.00
NSF Fees	\$	1,266.67
Interest on Assessments - NW	\$	6,355.63
New Connections	\$	710,382.00
Interest/Sewer - Rental	\$	45,000.00
Penalty Charges	\$	106,236.55
Lein Filing/ Satisfaction Fees	\$	19,366.67
Posting Fee-Constable Service	\$	7,620.00
Water Disconnect/Reconnect Fee	\$	1,633.33
Rental - Phone Tower	\$	29,378.47
Administration - Phone Towers	\$	1,162.08
Certification Fee	\$	5,440.00
Interest Income - DNB	\$	9,500.00
Total Revenues	\$	6,998,658.16
Cost of Sales		
Water	\$	5,237.44
Outside Treatment	\$	3,723,912.50
Outside Treatment-Year End Adj	\$	50,000.00
Total Cost of Sales	\$	3,779,149.94
Gross Profit	\$	3,219,508.22
Plant		
Insurance - Pollution Liab.	\$	3,395.75
Total Expenses - Plant	\$	3,395.75
Collections		
Collection-Contracted Service	\$	464,363.62
Collection-Contract Svc Excess	\$	60,000.00
Manhole Repairs	\$	80,000.00
Collection - Metering Expense	\$	21,000.00
Easement/ROW Maintenance	\$	90,000.00
Manhole Repair Supplies	\$	5,000.00
Collection-Pump Station Power	\$	21,000.00
Collection - Water	\$	1,000.00
Collection-Pump Station Phone	\$	2,100.00
Collection-Pump Stn Internet	\$	1,315.00
Collection-Locating & Marking	\$	2,500.00
Customer Claims/Reimbursements	\$	280.00
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	<u>2021</u>	Approved Budget
Rental to Railroad	\$	1,450.00
Pump Stations Repairs	\$	40,000.00
Collection - EPA Fines	\$	5,000.00
Collection - Eng Fees-Field	\$	20,000.00
Collection - Eng Fees-Consult	\$	105,000.00
Collection - Eng Fees-Meetings	\$	10,000.00
Collection - Eng Fees-Reports	\$	12,000.00
Collection - Eng Fees-Metering	\$	30,000.00
Licenses & Inspections	\$	100.00
Collections-Maintenance Major	\$	70,000.00
Collections-Maintenance Ordina	\$	16,000.00
Collections-Grinder Pumps	\$	7,000.00
Collections Supplies	\$	2,500.00
Truck Expense	\$	600.00
Truck Repairs & Maintenance	\$	300.00
Software Support - ARC Vision	\$	2,500.00
Insurance - Liability	\$	16,550.00
Insurance - Pollution	\$	2,160.00
Insurance - Toby Flood	\$	2,700.00
Insurance - Umbrella	\$	1,400.00
		.,
Total Expenses - Collections	\$	1,093,818.62
Total Expenses - Maintenance	\$	-
Administration		
Administration - Salary/Wages	\$	213,698.87
Administration - Vacation Pay	\$	12,860.00
Administration - Sick Pay	\$	4,968.00
Administration - Personal Pay	\$	15,075.45
Administration - Holiday Pay	\$	11,932.68
Board of Director-Meeting Fees	\$	21,000.00
Administration - Bonus	\$	-
Administration - Meeting Fees	\$	3,600.48
Power - Admin Building	\$	5,000.00
Admin - Water	\$	260.00
Admin-Telephone	\$	4,000.00
Admin-Internet	\$	2,280.00
Bank Service Charges	\$	2,000.00
Billing Reports - Water Usage	\$	19,100.00
Billing - Outside Printing	\$	8,200.00
Legal Fees - Administration	\$	65,000.00
Legal Fees - Collections	\$	26,500.00
Water Disconnection Fees	\$	1,000.00

	2021	Approved Budget
Office Equipment		1,850.00
Office Equipment Admin-Maintenance Major	\$ \$	1,030.00
Admin-Maintenance Ordinary	\$ \$	7,400.00
Office Supply & Expense		5,700.00
	\$	1,300.00
Postage Machine Rental Professional Fees - Accounting	\$ \$	39,000.00
Professional Fees - Title	\$	37,000.00
Payroll Service Charge		- 5 220 00
Software Support-New World&PT	\$	5,220.00 13,500.00
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Computer/IT Expense Insurance - Liability	\$ \$	16,550.00
Insurance - Pollution		620.00
Insurance - Politikaria	\$ \$	1,400.00
Insurance - Crime		1,600.00
	\$	2,300.00
Insurance - Cyber Liability	\$ \$	79,672.00
Employee Benefits - Health Employee Benefits - Dental	\$ \$	3,478.00
Employee Benefits - Life		1,210.00
·	\$ \$	2,960.00
Employee Benefits - Disability		
Insurance - Workers Comp	\$	1,120.00 13,810.00
Admin - Pension Employee	\$	15,000.00
Postage Telephone Legra and Maint	\$ \$	3,000.00
Telephone - Lease and Maint.		600.00
Travel - Mileage	\$	
Administration - Advertising	\$	900.00
Payroll Tax Modicare Employer	\$	16,400.00 3,835.00
Payroll Tax-Medicare Employer	\$	1,800.00
Payroll Taxes - State PMAA	\$	
Web Hosting & Design	\$	1,400.00
Total Expenses - Administration	\$	665,100.48
EBITDA - Operating Income	\$	1,457,193.37
Other Expenses - Non Operating	_	
Interest Expense - DNB First	\$	115,110.66
Collections - Depreciation Exp	\$	538,309.06
Admin - Depreciation Expense	\$	16,191.07
Total Other Expenses - Non Operating	\$	669,610.79
Nelle		707.500.50
Net Income	\$	787,582.58

2021 Approved Budget

Calculation of Net Cash Flow		
EBIDTA	1,457,193.37	
2021 DNB First Sewer Revenue Note Payments		
(P=\$1,211,868.00; I-\$115,110.66)	1,326,978.66	
MTSA Annual Lease Payment	30,000.00	
Total Debt Payments	1,356,978.66	
Debt Service Ratio	1.07	
2021 Capital Improvements	65,000.00	
Net Cash Flow	35,214.71	